Trust at Machine Speed

Readiness and Sovereignty in the Age of AI

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Vancouver International Security Summit · October 28, 2026 ·

THE SOVEREIGNTY PARADOX

“It is impossible for the GC to obtain a state of complete digital sovereignty …”

Government of Canada, Digital Sovereignty Framework, 2025

So sovereignty means chosen, managed interdependence.

THE OTHER HALF OF THE TITLE

Machine speed

31% of respondents reported low confidence in their nation’s ability to respond to a major cyber incident.

A year earlier: 26%

World Economic Forum, Global Cybersecurity Outlook 2026

TRUST IN PRACTICE

Allies

The G7 Cybersecurity Working Group

Scale 1 of 3

TRUST IN PRACTICE

Industry

Government and the private sector

Scale 2 of 3

TRUST IN PRACTICE

Inside your own walls

Your own organization

Scale 3 of 3

WHAT TO DO ON MONDAY

Rehearse	Exercise the relationships, not just the plans.
Reciprocate	Share first. Fill the cache in peacetime.
Retain	Keep the skill to check what you’re told.

Build trust at human speed.
Spend it at machine speed.